Morgan Stanley

INVESTMENT MANAGEMENT

Alternative Investment Capabilities



Second Quarter 2025



Our specialized investment teams leverage the strength of the firm¹ to provide clients with a diverse range of alternative investment strategies with more than \$244 billion² in AUM, in markets where we have an **edge**.

We have been a preferred partner in solving unique investment challenges for more than 45 years. Today, we continue to seek to deliver attractive, uncorrelated returns for clients by applying our specialized expertise to select segments of the alternative investments landscape.

PRIVATE EQUITY

- Asia-Pacific
 - Pan-Asia
 - Regional
- Buyout
 - − U.S. Middle Market
 - Energy-Focused
- Climate Impact
- Co-Investments
- Growth/Venture
 - Growth EquityGlobal VentureCapital Opportunities
- Secondaries
 - GP-Led Single Asset Secondaries

PRIVATE CREDIT

- Alternative Lending
- Direct Lending
 - U.S. Middle Market
 - European
- Flexible Capital Solutions
- Late-Stage Growth Credit
- PrivateOpportunistic Credit

REAL ASSETS

- Infrastructure
 - Global Value-Add
 - Regional
- Real Assets Credit
 - U.S. Real Estate Credit
 - European Secured Real Estate Private Credit
- Real Estate
 - Regional Core
 - Opportunistic/Value-Add

HEDGE FUNDS

- Custom Discretionary or Advisory Portfolios
- Liquid Alternatives
- Multi-PM Market Neutral Hedge Fund
- Risk Premia
- Secondaries and Co-Investments
- Third-Party Hedge Funds

CUSTOM SOLUTIONS

Customized portfolios and tailored investment products provided within each capability area and via cross-asset alternative solutions

¹ Access to certain parts of Morgan Stanley may be limited in certain instances by a number of factors, including third-party confidentiality obligations, inside information barrier policies and procedures established by Morgan Stanley in order to manage potential conflicts of interest and applicable law.

² Represented as Investable Capital, which includes fee-earning assets under management (AUM), unfunded commitments, co-investments and fund leverage. The fee-earning AUM as of June 30, 2025 is \$187Bn.

Investment Capabilities

PRIVATE EQUITY

LARGE-CAP RESOURCES FOR THE MIDDLE MARKET. We leverage the firm's global network of talent, relationships and operational resources to make an outsized impact on a company's growth trajectory.

Our Edge

- 35+ years of mid-market investing history
- Access to the firm's resources
- Range of strategies

PRIVATE CREDIT

PROVIDING MORE THAN CAPITAL. By sharing our intellectual capital, market expertise, relationship network and operational insights—in addition to investment capital—we help management teams improve overall business performance.

Our Edge

- Proprietary sourcing
- Access to the firm's network
- Range of strategies

REAL ASSETS

COMPREHENSIVE REAL ESTATE AND INFRASTRUCTURE SOLUTIONS. Our extensive direct expertise in all major markets and access to the firm's broader franchise allow us to execute on investments that deliver strong value to investors.

Our Edge

- 30+ years of real assets experience
- Extensive global network
- Vast platform

HEDGE FUNDS

FLEXIBLE IMPLEMENTATION FOR CREATIVE SOLUTIONS. We customize solutions across strategies, vehicles, investment types and liquidity preferences.

Our Edge

- Trusted partner with 20+ years of experience
- Innovative solutions
- Extensive expertise

Competitive Advantages

Our alternative investments platform is distinguished by its structure, organizational strength and range of differentiated investment strategies.

STRUCTURE

Specialized teams with true investment autonomy

STRENGTH

Unparalleled global reach, resources and reputation

STRATEGIES

Diverse range of strategies in markets where we have an edge

IMPORTANT INFORMATION

This material is a general communication, which is not impartial and all information provided has been prepared solely for informational and educational purposes and does not constitute an offer or a recommendation to buy or sell any particular security or to adopt any specific investment strategy. The information herein has not been based on a consideration of any individual investor circumstances and is not investment advice, nor should it be construed in any way as tax, accounting, legal or regulatory advice. To that end, investors should seek independent legal and financial advice, including advice as to tax consequences, before making any investment decision.

All investing involves risks, including a loss of principal. Alternative investments are speculative and involve a high degree of risk. These investments are designed for investors who understand and are willing to accept these risks. Performance may be volatile, and an investor could lose all or a substantial portion of his or her investmen.

The Firm has not authorised financial intermediaries to use and to distribute this material, unless such use and distribution is made in accordance with applicable law and regulation. Additionally, financial intermediaries are required to satisfy themselves that the information in this material is appropriate for any person to whom they provide this material in view of that person's circumstances and purpose. The Firm shall not be liable for, and accepts no liability for, the use or misuse of this material by any such financial intermediary.

This material may be translated into other languages. Where such a translation is made this English version remains definitive. If there are any discrepancies between the English version and any version of this material in another language, the English version shall prevail.

The whole or any part of this material may not be directly or indirectly reproduced, copied, modified, used to create a derivative work, performed, displayed, published, posted, licensed, framed, distributed or transmitted or any of its contents disclosed to third parties without the Firm's express written consent. This material may not be linked to unless such hyperlink is for personal and non-commercial use. All information contained herein is proprietary and is protected under copyright and other applicable law.

Eaton Vance and Calvert are part of Morgan Stanley Investment Management. Morgan Stanley Investment Management is the asset management division of Morgan Stanley.

DISTRIBUTION

This material is only intended for and will only be distributed to persons resident in jurisdictions where such distribution or availability would not be contrary to local laws or regulations.

MSIM, the asset management division of Morgan Stanley (NYSE: MS), and its affiliates have arrangements in place to market each other's products and services. Each MSIM affiliate is regulated as appropriate in the jurisdiction it operates. MSIM's affiliates are: Eaton Vance Management (International) Limited, Eaton Vance Advisers International Ltd, Calvert Research and Management, Eaton Vance Management, Parametric Portfolio Associates LLC, and Atlanta Capital Management LLC.

This material has been issued by any one or more of the following entities:

EMEA

This material is for Professional Clients/Accredited Investors only.

In the EU, MSIM and Eaton Vance materials are issued by MSIM Fund Management (Ireland) Limited ("FMIL"). FMIL is regulated by the Central Bank of Ireland and is incorporated in Ireland as a private company limited by shares with company registration number 616661 and has its registered address at 24-26 City Quay, Dublin 2, DO2 NY19, Ireland.

Outside the EU, MSIM materials are issued by Morgan Stanley Investment Management Limited (MSIM Ltd) is authorised and regulated by the Financial Conduct Authority. Registered in England. Registered No. 1981121. Registered Office: 25 Cabot Square, Canary Wharf, London E14 4QA.

In Switzerland, MSIM materials are issued by Morgan Stanley & Co. International plc, London (Zurich Branch) Authorised and regulated by the Eidgenössische Finanzmarktaufsicht ("FINMA"). Registered Office: Beethovenstrasse 33, 8002 Zurich, Switzerland.

Outside the US and EU, Eaton Vance materials are issued by Eaton Vance Management (International) Limited ("EVMI") 125 Old Broad Street, London, EC2N 1AR, UK, which is authorised and regulated in the United Kingdom by the Financial Conduct Authority.

Italy: MSIM FMIL (Milan Branch), (Sede Secondaria di Milano) Palazzo Serbelloni Corso Venezia, 16 20121 Milano, Italy. The Netherlands: MSIM FMIL (Amsterdam Branch), Rembrandt Tower, 11th Floor Amstelplein 1 1096HA, Netherlands. France: MSIM FMIL (Paris Branch), 61 rue de Monceau 75008

Paris, France. Spain: MSIM FMIL (Madrid Branch), Calle Serrano 55, 28006, Madrid, Spain. **Germany:** MSIM FMIL Frankfurt Branch, Große Gallusstraße 18, 60312 Frankfurt am Main, Germany (Gattung: Zweigniederlassung (FDI) gem. § 53b KWG). **Denmark:** MSIM FMIL (Copenhagen Branch), Gorrissen Federspiel, Axel Towers, Axeltorv2, 1609 Copenhagen V, Denmark.

MIDDLE EAST

Dubai: MSIM Ltd (Representative Office, Unit Precinct 3-7th Floor-Unit 701 and 702, Level 7, Gate Precinct Building 3, Dubai International Financial Centre, Dubai, 506501, United Arab Emirates. Telephone: +97 (0)14 709 7158).

This document is distributed in the Dubai International Financial Centre by Morgan Stanley Investment Management Limited (Representative Office), an entity regulated by the Dubai Financial Services Authority ("DFSA"). It is intended for use by professional clients and market counterparties only. This document is not intended for distribution to retail clients, and retail clients should not act upon the information contained in this document.

This document relates to a financial product which is not subject to any form of regulation or approval by the DFSA. The DFSA has no responsibility for reviewing or verifying any documents in connection with this financial product. Accordingly, the DFSA has not approved this document or any other associated documents nor taken any steps to verify the information set out in this document, and has no responsibility for it. The financial product to which this document relates may be illiquid and/or subject to restrictions on its resale or transfer. Prospective purchasers should conduct their own due diligence on the financial product. If you do not understand the contents of this document, you should consult an authorized financial adviser.

U.S

NOT FDIC INSURED | OFFER NO BANK GUARANTEE | MAY LOSE VALUE | NOT INSURED BY ANY FEDERAL GOVERNMENT AGENCY | NOT A DEPOSIT

ASIA PACIFIC

Hong Kong: This material is disseminated by Morgan Stanley Asia Limited for use in Hong Kong and shall only be made available to "professional investors" as defined under the Securities and Futures Ordinance of Hong Kong (Cap 571). The contents of this material have not been reviewed nor approved by any regulatory authority including the Securities and Futures Commission in Hong Kong. Accordingly, save where an exemption is available under the relevant law, this material shall not be issued, circulated, distributed, directed at, or made available to, the public in Hong Kong. Singapore: This material should not be considered to be the subject of an invitation for subscription or purchase, whether directly or indirectly, to the public or any member of the public in Singapore other than (i) to an institutional investor under section 304 of the Securities and Futures Act, Chapter 289 of Singapore ("SFA"); or (ii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA. In particular, for investment funds that are not authorized or recognized by the MAS, units in such funds are not allowed to be offered to the retail public; any written material issued to persons as aforementioned in connection with an offer is not a prospectus as defined in the SFA and, accordingly, statutory liability under the SFA in relation to the content of prospectuses does not apply, and investors should consider carefully whether the investment is suitable for them. Australia: This material is provided by Morgan Stanley Investment Management (Australia) Pty Ltd ABN 22122040037, AFSL No. 314182 and its affiliates and does not constitute an offer of interests. Morgan Stanley Investment Management (Australia) Pty Limited arranges for MSIM affiliates to provide financial services to Australian wholesale clients. Interests will only be offered in circumstances under which no disclosure is required under the Corporations Act 2001 (Cth) (the "Corporations Act"). Any offer of interests will not purport to be an offer of interests in circumstances under which disclosure is required under the Corporations Act and will only be made to persons who qualify as a "wholesale client" (as defined in the Corporations Act). This material will not be lodged with the Australian Securities and Investments Commission.

JAPAN

This material may not be circulated or distributed, whether directly or indirectly, to persons in Japan other than to (i) a professional investor as defined in Article 2 of the Financial Instruments and Exchange Act ("FIEA") or (ii) otherwise pursuant to, and in accordance with the conditions of, any other allocable provision of the FIEA. This material is disseminated in Japan by Morgan Stanley Investment Management (Japan) Co., Ltd., Registered No. 410 (Director of Kanto Local Finance Bureau (Financial Instruments Firms)), Membership: the Japan Securities Dealers Association, The Investment Trusts Association, Japan, the Japan Investment Advisers Association and the Type II Financial Instruments Firms Association.

morganstanley.com/im